



OTTAWA STREET VIOLENCE & GANG STRATEGY (OSVGS) 2017-2020

FIRST ANNUAL EVALUATION REPORT – 2018

Presented on April 1, 2019

PRIORITIES AND PARTNERS

- 2017-2020 OSVGS builds on successful efforts from previous years
- New set of priorities articulated for moving forward
- 24 partner organizations in 2018
- Guided by four pillars to drive change:



- Collective Impact approach (framework to address complex social problems)
 1. a common agenda
 2. continuous communication
 3. the coordination and mutual reinforcement of activities
 4. shared impact measurement

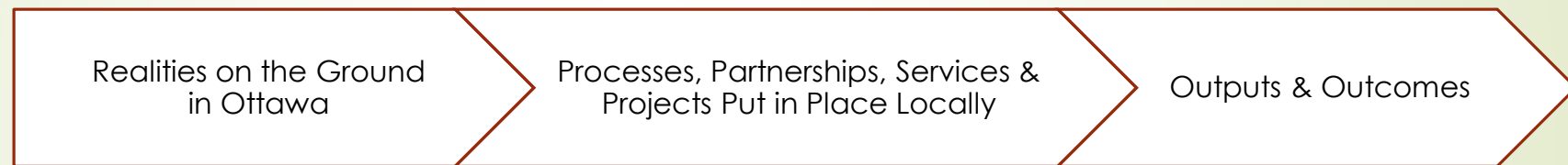


PARTNERS & INITIATIVES

- Boys & Girls Club of Ottawa* – Youth Outreach Worker (YOW) and Diversion Program
- Canadian Friends of Somalia
- Children's Aid Society (CAS) – Ottawa Police Liaison
- City of Ottawa
- Community Development Framework* (CDF)
- Crime Prevention Ottawa* (CPO)
- Elizabeth Fry Society of Ottawa
- John Howard Society of Ottawa (JHSO)* – Time for Change (T4C)
- LASI World Skills Inc.
- Ministry of Children, Community and Social Services (MCCSS)
- Ontario Justice Education Network* (OJEN) - Youth Police Dialogues
- Ottawa Catholic School Board (OCSB)
- Ottawa Carleton District School Board (OCDSB)
- Ottawa Coalition of Community Houses
- Ottawa Community Housing (OCH)
- Ottawa Community Immigrant Services Organization (OCISO) – T4C
- Ottawa Police Service* (OPS)
- Ottawa Public Health
- Ottawa Youth Justice Services Network* (OYJSN) – Connecting Transitions
- Pinecrest-Queensway Community Health Centre - UNLOC
- Rideau Rockcliffe Community Resource Centre* (RRCRC)
- Somali Centre for Family Services*
- Youth Services Bureau (YSB) of Ottawa – Youth Justice Services
- Youturn Youth Services* – Gang Prevention & Intervention Program (GPIP) / On Point

EVALUATION SCOPE & METHODOLOGY

- ▶ Complex set of underlying root causes
- ▶ OSVGS focuses on initiatives & outcomes achievable in local communities



- ▶ Mixed methods evaluation design (quantitative & qualitative)
- ▶ Using existing data from partners that corresponds to OSVGS common outcomes measures; developing new indicators with new initiatives
- ▶ For 2018 report, 10 partners contributed data (shown with * on previous slide)
- ▶ Additional indicators and data points still under development



RESULTS

- ▶ **11** initiatives put in place before 2018 have been sustained

Neighbourhood Cohesion & Working Together

- ▶ Existing means of communication enhanced in **21** different ways
- ▶ Initiated **13** new means of communication
- ▶ Post-Incident Neighbourhood Protocol initiated **16** times
- ▶ **22** instances of improved existing partnerships
- ▶ **45** new partnerships
- ▶ **79** actions taken to increase public awareness
- ▶ **68** actions to increase awareness among service providers
- ▶ **30** instances of enhanced service coordination
- ▶ **3** instances of enhanced service collaboration



RESULTS

Prevention

- ▶ **617** youth served through preventative targeted outreach/referrals to service (YOW) and Diversion
- ▶ **69** youth served through intensive prevention supports (On Point)
 - ▶ decreases in criminogenic risk factors and increases in protective factors (e.g., connection to school, recreational activities, employment, relationships with family, structured / positive use of time)

Intervention

- ▶ ~ **50** males (age 18-38) served through intensive intervention (T4C)
 - ▶ connections to employment resources, gains in employment for 38 individuals, education resources, community resources, specialized counselling and health resources, and family supports and resources.

Enforcement (Gangs & Guns and PIVOT)

- ▶ **114** breaches, **37** traffic stops, **91** CC charges, **12** federal drug charges, **75** direct gang-related charges



RESULTS

Developments re New OSVGS Priorities

- ▶ Published paper on Mentoring
- ▶ Hosted meetings on Employment and Entrepreneurship
- ▶ Funded application to Federal funds re employment
- ▶ Developed partnership with Shopify

MECHANISMS FOR CHANGE

- Used by partners to achieve OSVGS goals
- Themes include
 - Building awareness
 - Formal information-sharing\training, education and support
 - Dialogue between partners
 - Tailored service delivery
 - Enforcement

BUILDING AWARENESS	FORMAL INFORMATION-SHARING	TRAINING, EDUCATION, SUPPORT	DIALOGUE BETWEEN PARTNERS	TAILORED SERVICE DELIVERY	ENFORCEMENT
Tip sheets Information sharing Website Word of mouth	Presentations Community events	Training Toolbox/Toolkit Workshops	Networks In person meetings Discussions/forums Committees Knowledge exchange Deliberate connections Referral sources	Liaising Tailored programming Mental health and/or trauma counselling Youth skill development Culturally and linguistically appropriate services	Charges laid Compliance checks



SUCCESSSES & CHALLENGES

Successes


- ▶ Information-sharing, knowledge exchange, building awareness
- ▶ Dialogue resulting in mutually beneficial relationships and cross-organizational referrals
- ▶ Improved efficiency of service delivery
- ▶ Positive outcomes for youth and adults involved

Challenges

- ▶ Reach (recruiting the appropriate target groups willing to engage)
- ▶ Systemic challenges (operations of the criminal justice system; larger system barriers upon reintegration / transitioning out of gang life)



MOVING FORWARD

- ▶ Continue developing and disseminating best practices around priorities
 - ▶ Continue relationship-building with appropriate partners
 - ▶ Continue to identify and gather more data points
 - ▶ Continue to analyze local issues, dynamics, trends
 - ▶ Complex nature of issue – conduct more in-depth study in 2019 and 2020 to draw conclusions around contribution to outcomes
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Questions & Discussion